



Focused Equipment for TPM Teams Learning Package: Practical TPM: Successful Equipment Management at Agilent Technologies

James Leflar

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Agilent Technologies, formerly Hewlett-Packard's Test and Measurement Division, operates an integrated circuit fabrication plant in Fort Collins, Colorado. Guided by Masaji Taijiri, the author of 7 Steps to Autonomous Maintenance (see page 34), author Jim Leflar and his team at Agilent developed a complete TPM program for the complex equipment on their shop floor. Drawn from these experiences, Practical TPM is a must read for anyone who wants to begin successful TPM implementation.

Part I explains the fundamental concepts of TPM, including the six basic principles of TPM, the goals of TPM, cultural changes resulting from TPM, and the keys to successful implementation. Part II — the heart of the book — describes, in step-by-step detail, the evolution of Agilent's TPM program. Each phase is clearly defined and demonstrated; the working tools and systems developed by the Agilent TPM team in the process are discussed at length. To conclude, Part III focuses on developing a vision and a strategy for your own successful TPM program.

Replete with annotated photographs and illustrations documenting Agilent's successful program, Practical TPM: Successful Equipment Management at Agilent Technologies offers an invaluable roadmap to TPM implementation.

The book covers:

- A step-by-step TPM program as implemented at a major US corporation
- The 5-why analysis method
- Examples of one-point lessons
- Using visual controls in a TPM program
- Tools for understanding equipment failures
- Improving machine productivity
- Improvement metrics
- Master checklists and forms
- Developing activity boards
- Appendices containing examples of maintenance training materials

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